POLICY PO05

Asset management

Responsible Executive: Chief Financial Officer

Version Date: 11 August 2023 Next review date: 11 August 2025



Our purpose

Effective asset management underpins our ability to provide affordable and reliable services to the community.

This policy articulates the Icon Water Board and Executive's beliefs, commitments and expectations around asset management.

Icon Water manages \$2.4b of water and sewerage assets, critical for delivering essential water and sewerage services in the nation's capital. Our management of these assets impacts the affordability and reliability of our services, for the current and future ACT community.

Our beliefs

We believe our assets, our customers and our people are important elements of our efforts to support the prosperity and sustainability of our community.

- Our assets form the foundation of our services. Without our assets we
 would not be able to provide services to support the prosperity and
 sustainability of our community.
- Our customers' needs and expectations should drive how we manage our assets.
- Our people all play a part in ensuring that our assets are safe, well maintained, efficiently operated and appropriately disposed.

Our commitments

We will work with our customers and regulators to transparently make decisions based on data and evidence.

- We are committed to collaboratively setting sustainable service levels (asset objectives) in line with customer expectations and values, through open conversation with our customers and regulators, considering service trade-offs, risk and cost.
- We are committed to making decisions based on data and evidence, which are transparent and deliver sustainable value to our shareholders and the community.
- We are committed to meeting regulatory requirements and fostering a culture of continuous improvement and innovation through simple, fit-forpurpose and adaptive planning.

Our expectations

We expect all our workers to safeguard the community's assets and preserve customer service levels.

- We expect our leaders to ensure their people identify and understand their role in effective asset management and provide the necessary tools in alignment with our Digital strategy.
- We expect all workers to make asset decisions that consider the long-term service impacts based on reliable data to deliver agreed customer-centred services.
- We expect all our workers to look for opportunities to do better, to challenge
 existing norms, learn from others and improve effectiveness and efficiency
 of our services.

DELIVERING CUSTOMER-CENTRED SERVICES

DELIVERING SUSTAINABLE VALUE PUTTING SAFETY FIRST FOCUSING ON PERFORMANCE